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9 & JUN 1872

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT : Liaison with the Army War College during the Academic Year 1972-73

This is for your information and is a status report on the nature of affairs between the Agency and the Army War College (AWC) as we bring to a close our one year experimental representation at the AWC at Carlisle. will complete his assignment at STAT AWC on 30 June 1972. Acting upon your guidance, we established in a meeting on 17 March 1972 with General Franklin M. Davis, Jr., Commandant, a working plan for future Agency support of the AWC. STAT On 13 April, Chief of the School of Intelligence and World Affairs, reviewed the support plan with Colonel John E. Coon, Director of Chinese and Asian Communist Studies at the AWC.

- It is now generally agreed that we will do three things: (a) provide speakers or participants on panels or seminars, (b) arrange contacts for AWC faculty members to discuss substantive problems with Agency officers, and (c) arrange for the visit to Headquarters for a briefing session of a select group of about 32 AWC students rather than the entire class. We did not discourage the class visit but indicated the limitations of the Auditorium for an effective exchange.
- Everyone who has been party to the discussions appreciates your interest in supporting AWC's instructional programs, and I have to reassure General Davis and members of his staff of your continuing interest. I don't foresee any requirements that would put an untoward burden on OTR or on any one Agency officer in particular.

HUGH T. CUNNINGHAM Director of Training

STAT

Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

STAT

roved For Release 2003/02/27 : CIA-RDP84-00780R00500 16 June 1972 TRANSMITTAL SLIP TO: **ADDS** ROOM NO. BUILDING 7D-24 Hqs. REMARKS: Per our telephonic conversation, this is a rewrite of the AWC memo. FROM: **STAT DDTR** ROOM NO. 1026 BUILDING COC EXTENSION (47) FORM NO .241 REPLACES FORM 36-8 WHICH MAY BE USED.

THIS IS

| WHAT PARCESES?

14 June 72 | will forward a rewrite of this paper.

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72-2332

0 3 JUN 1872

MEMORANDUM FOR: Executive Director-Comptroller

SUBJECT: Liaison with the Army War/College during the
Academic Year 1972-73

1. This memorandum is for your information. It is a recap of your recommendations for handling liaison with the Army War College (AWC) during the academic year 1972-73. The recommendations were discussed in two meetings I had in the early spring of this year. The first meeting was on 17 March at AWC with General Franklin M. Davis, Jr., Commandant, and Colonel Harold A. Barber, III, the Director of Curriculum. The second meeting was on 13 April in my office with Colonel John E. Coon, Director of Chinese and Asian Communist Studies.

Chief of the School of Intelligence and World Affairs, attended the meeting with Colonel Coon.

2. Our proposed support is threefold: We will continue to provide speakers to lecture, conduct seminars, and to participate in panel discussions; their faculty members have an open invitation to visit Headquarters to talk with Agency officers about substantive matters and that we would send our people to Carlisle, if necessary, for such an exchange; and thirdly, we would welcome a class visit to Headquarters—though it was apparent that there were misgivings about this suggestion since 200 officers in the Auditorium would seriously limit the range of interchange. All agreed that a one-day visit of a smaller group of about 32 students and three faculty members was a more practical and productive approach. The visit would approximate four hours of formal presentations on responsibilities, capabilities, and operations of the Agency. Lunch would be included.

STAT

# Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1

OTAT	
STAT	of this office will be completing his assign-
	ment to the Army War College on Friday, 30 June, thus ending the
	Agency's one-year experiment in residential representation on the fac-
	ulty. In conversation with General Davis and the two Colonels, I sug-
STAT	gested that they call or me to discuss their requirements
OIAI	but acknowledged that historically, their officers have maintained their
	own personal contacts in CIA and it is expected that some of those officers
	will want to continue the practice.
	will want to continue the practice.
	4. Everyone who has been party to the discussions appreciates
	party to the discussions appreciates
STAT	your interest in supporting AWC's instructional programs and I have asked to reassure General Davis and members of his staff of your
	did in the state of the state of your
	continuing interest. I don't foresee any requirements that would put an
	untoward burden on OTR or on any one Agency officer in particular.
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	/
	STAT
	Deputy Director of Training

#### Approved For Release 2003/02/27: CIA-RDR84-00780R005000050003-1

MEMORANDUM FOR: Assistant to Ex. Dir.-Compt.

Ben:

If you rewrite (as I assume

you will), please (for me!) take out the redundancy in the first sentence.

Robert S. Wattles

(DATE)

FORM NO. 101 REPLACES FORM 10-101

(47)

ADD/S:RSW/ms (10 Apr 72) Distribution:

Orig Blue Note - Adse, w/O&5 of Att (DD/S 72-1435)

1 - DD/S Subject, w/cy of Att /

1 - DD/S Chrono

DD/S 72-1435: Ltr dtd 12 APR 1972 to the President,
Naval War College fr the Executive Director re Agency representation
on the Naval War College faculty.

	ROUTING	G AND	RECOR	D SHEET	
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	let .
Vice Admiral B. J. Semmes, Jr., President, Naval War College Newport, Rhode Island	USN
Dear Admiral Semmes:	
Thank you very much for your of 31 March and your thoughtful approach. You can be assured that we in developing a detailed plan for paintelligence aspects of your nations	preciation of STAT will rely on his advice rticipation in the
During the academic year 1977 four students in residence at the C they will assist in maintaining the have established.	ollege. I am confident close relationships we
	STAT
Rewritten:O/ExDir/ /glb Exe Distribution: O - Addressee 1 - ER w/ref	W. E. Colby / cutive Director

STAT

1/- Signing Official 11 - DD/S

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Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

•	ORIGINATOR:		
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	Hugh T. Cunningham Director of Training	Date	•
	CONCUR:		
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	Deputy Director for Support	Date	
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DTR-7371

Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

DD/3 72. 14/35

Vice Admiral B.J. Semmes, Jr., USN President, Naval War College Newport, Rhode Island 02840

Dear Admiral Semmes:

Thank you for your understanding letter of 31 March. I realize the mutual benefit accruing to both the Naval War College and the Agency from the presence of our representative on your faculty. I assure you that we will continue to provide, at your invitation, coverage of national security affairs and CIA through exchange visits. During the academic year 1972-73, we hope to have four students in residence at the College, and I am sure they will assist in maintaining the close relationship we have established.

STAT

tour. I will depend on for advice regarding our future participation at the Naval War College to insure that his departure will have no deleterious effect.

STAT

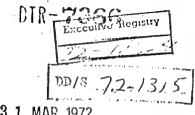
Sincerely,

W.E. Colby Executive Director

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PRESIDENT OF THE NAVAL WAR COLLEGE Newport, Rhode Island 02840



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**3 1** MAR 1972

Dear Mr. Colby:

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With great regret, I accede to your proposal that CIA representation on the Naval War College faculty be withdrawn and that the incumbent, be reassigned to CIA headquarters at the end of the current academic year.

The presence of an Agency spokesman on my staff has been most beneficial. Through outstanding efforts, our students have gained considerable insights into the role of the intelligence community in national security affairs and an increased appreciation of the CIA and its interests. Moreover, a fine rapport between the War College and the Agency has been developed and we are greatly appreciative of the support CIA has provided. I am most reluctant to see our relationship close, and accordingly have instructed to undertake preliminary discussions with my staff on your proposed program of exchange visits. He will report the results to your office for further consideration.

STAT

I am sure that you are aware of our high regard for and for the contributions he has made during his tour here. As I stated in my letter of 25 January, his performance has always exceeded the requirements of the job; he has been an enthusiastic participant in all phases of the War College program and a most effective representative of the Agency.

I have informed the Chief of Naval Operations of the above, stating that as soon as budgetary restrictions are lifted, the Naval War College will request reinstatement of the requirement for a CIA consultant on our faculty.

Sincerely,

B.J. SEMMES, JR.

Vice Admiral, U.S. Navy

Honorable W.E. Colby Executive Director Central Intelligence Agency Washington, D.C. 20505

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DD/S 72-1315: Ltr dtd 31 Mar 72 to ExDir-Compt fm President of the Naval War College, subj: CIA to with rep from NWC

Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1



PRESIDENT OF THE NAVAL WAR COLLEGE Newport, Rhode Island 02840 Executive Registry

DD/S 72-1315

3 1 MAR 1972

Dear Mr. Colby:

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# Approved, For Release 2003/02/27: CIA-RDP84-00780R005000050003-1

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Sincerely,

B.J. SEMMES, JR.

Vice Admiral, U.S. Navy

Honorable W.E. Colby Executive Director Central Intelligence Agency Washington, D.C. 20505

ந் , Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1 ROUTING AND RECORD SHEET SUBJECT: (Optional) EXTENSION FROM: Acting Director of Training 1026 C of C DATE 16 NOT 1917  $T(\lambda)$  (Officer designation, room number, and DATE OFFICER'S COMMENTS (Number each comment to show from who bearing) INITIALS to whom. Draw a line across column after each comment, RECEIVED FORWARDED : IRAIN Maple 123 DD/S 7D26 ExDir-Compt See Tabs A-F for background STAT 7D59 material. I have coordinated this letter with Ed Proctor because the two men. are DDI officers. Mr. Process is .. accord with the approach expresso in this letter. He reminded me that Bruce Clarke will be visiting the Naval War College on 23 Murch and will have the opportunity to make STAT this development. As you m 27.7000 expected to succeed STAT who has been at the NYC for a total of three years, the first as a student and the latter two as the Agency's representative. A regret the delay in responding to Admiral Semmes' letter but it has taken some time to resolve the matter of representation to the Naval War College. NOTED AT DOIS NOON MEETING 2003/02/27 : CIA-RDF Approved For Release

" " Yight a gran in

20 MAR 1972

Vice Admiral B. J. Semmes, Jr., USN President, Naval War College Newport, Rhode Island 02840

Dear Admiral Semmes:

Your informative letter of 25 january 1972 arrived at the time when we were considering the extent and impact of the Agency's several personnel commitments to the War Colleges and other departments and agencies. Unfortunately, we are caught in the squeeze of a reduced personnel ceiling and restricted budget and must, regrettably, propose the withdrawal of the Agency's faculty representative to the Naval War College.

in lieu of providing a replacement for I suggest a program that would include providing Agency speakers on substantive matters of interest to the College, regular exchange visits between your faculty representatives and Agency personnel and consideration of an annual class visit to our Langley Headquarters. Although I realize that it will be difficult to match the mutually productive arrangement that has characterized our relationship during the past two years. I believe that we can contribute to a program that will complement the high quality instruction provided at the College. I would hope that this proposal can be discussed further and I will be pleased to have someone visit you for this purpose.

Subject to your concurrence, we would like to reassign to Headquarters about June or following the graduation of the present class.

STAT

STAT

Sincerely.

Executive Director

CONCUR:

**ILLEGIB** 

John W. Coffey Deputy Director for Support

Date

Originated by: A-DTR

Rewritten: EO-DD/S:LDP:llc (17 March 1972)

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Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1



#### CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D. C. 20505

#### OFFICE OF THE DIRECTOR

Vice Admiral B. J. Semmes, Jr., USN President, Naval War College Newport, Rhode Island 02840

Dear Admiral Semmes:

After receiving your letter concerning selection of civilian faculty for next year, this Agency reviewed our participation in War College programs and other representational and liaison arrangements within the Government; and we must conclude we have more commitments than these times of tight money and stringent personnel policies permit. We would like to propose, instead of a continuing representation, a threefold program to include:

The continuing availability of Agency speakers on substantive matters of interest to the College.

A regular exchange of visits, even monthly, between our Headquarters and Newport of a member, or members, of your faculty and an Agency representative.

Consideration of an annual class visit to our Headquarters Building.

I would like to think that we can work out such an arrangement, knowing full well that it will be difficult to match the mutually productive arrangement that has characterized our relationship during the past two years. Should you like to discuss this proposal further, we would welcome your visit here or, should you prefer, I will be pleased to send a representative to see you.

Sincerely,

W. E. Colby Executive Director

# Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

	ORIGINATOR:	
STAT	Acting Director of Training	16 Mar 72 Date
	CONCUR:	
	John W. Coffey Deputy Director for Support	Date
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→ Approved For Release 2003/02/27 : CIA-RDP84-00780R00500005000310 - 72 - 6

FILE Trining 5-/

9 March 1972

#### MEMORANDUM FOR THE RECORD

SUBJECT: Senior Schools - Agency Representatives

1. On 3 March I asked Dr. Edward Proctor for his views on providing an officer to represent the Agency at the Army War College (AWC). I explained that it had been decided to withdraw and change the nature of our liaison at the AWC after one year. Dr. Proctor recalled that it had been the Agency's plan to assess the value to both the AWC and the Agency after one year. I also told him that Mr. Colby intended that I go and speak with General Davis with the aim of altering our liaison along these lines:

STAT

- a. Invite the class to visit the Agency.
- b. Sending of Agency representatives to speak to the class.
- c. Arrange for a monthly visit by an Agency liaison officer.
- 2. Dr. Proctor said that he thought the idea of having a representative at the AWC a "poor one." He mentioned the fact that their "man" at the Naval War College had been there "three or four years" and that now he did not want to come home. Further, if anyone was sent he should be a good man; and a good, young man is bound to hurt his career by going off out of the main stream for a couple of years. Ed did think that it's all right to assign a man to the National War College for "they need an economist on the staff and we can supply one."
- 3. Ed thinks the Agency should be "hard nosed" about placing anyone at these Colleges in these lean times, except the economist at the NWC. He did not like the idea of having an Agency representative visit the Colleges on a monthly basis -- rather he prefers that the War College officer travel to see us, if a monthly visit arrangement is made.
- 4. On 3 March 1972, after escorting Mr. Colby to the Midcareer Course, I had the occasion to mention the above to him.

Acting Director of Training

STAT

Approved For Release 2003/02/27 : CIA-RDP84-00780R0p5p0905000341G 🗓 S T R 🕽

FILE Training 5-1

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Acting Director of Training 1026 CoC

X

Rod:

Per our conversation, please keep us current on the discussions with respect to the various war college staffing requirements. Please also let us have the benefit of your advice as to how best to accomplish the substantive objective stated in the second half of paragraph (2).

**STAT** 

John W. Coffey

**29 FEB 1972** 

STAT

Deputy Director for Support 7D26 HQS

DD/S:JWC:maq (29 Feb 72)

Distribution:

Orig - A-DTR w/xcpy DD/S 72-0790 w/att

→ DD/S Subject w/O DD/S 72-0790 w/att

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DD/S 72-0790: Memo dtd 25 Feb 72 for DD/S fr William E. Colby re the war colleges w/att (MFR dtd 25 Feb 72 re AWC and

STAT

12-1192

25X1

25 February 1972

MEMORANDUM FOR: Deputy Director for Support

- 1. The attached represents the result of our discussions about the Army War College. I understand from that we probably ought to think of somewhat the same approach to Navy War College representation, which is up for renewal or change this coming summer. He also tells me that the Air War College may be making a bid to us and we might work out a pattern. In the course of this, we might also examine how we relate to the National War College and see if a somewhat similar pattern or different one might be appropriate there.
- 2. I believe that this over-all problem of managing our relationships with the War Colleges and other Agency seminars is appropriately left with you and DTR, although I confess a continuing interest in it and I hope you will keep me advised. Most of all, I think we should try to get across to the students in these Colleges the fact that <u>national</u> intelligence has an important call upon their time, attention, and sympathy in their future responsibilities. Many are well aware of the value of intelligence to them as commanders but I think we have to promote rather assiduously the value of intelligence to our national leadership through the intelligence structure we have established.

W. E. Colby

Executive Director-Comptroller

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Attachment

Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1

25 February 1972

#### MEMORANDUM FOR THE RECORD

SUBJECT: Army War College

25X1	1. Per discussion with DDS, Acting DTR, and 25X1 I called Maj. Gen. Franklin Davis at Carlisle Army War College. I said that, in response to his thoughts presented to me, we had come to the conclusion here with that it would be better that his tour end this year and not go on to another year. I noted that this was responsive to General Davis' feeling that his particular background in operations and training did not fit the need of the College for more substantive and intelligence production discussions.
25X1	2. As to the question of successor, I suggested that would be up to see General Davis in the next few 25X1 weeks to discuss with him how best we might support the school. I said that the thought had come to me that we might do a better job of supporting the school by a programmed approach involving a visit of the students to the Agency, visiting lecturers on specific subjects from the Agency, and a point of contact for discussions of particular needs and requirements.
25X1	3. General Davis indicated appreciation for and concurrence with our approach, both with respect to and the idea of talking out the best way to support the school. He particularly hoped that Mr. departure would be of no prejudice to him. I assured him that
	this would not be the case.  25X1
	W. E. Colby Executive Director-Comptroller
	WEC/ji

Distribution: Original - DDS 1 - Acting DTR 1 - ER 1 - WEC

Sher should go to file with the last week.

STAT Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1 **Next 1 Page(s) In Document Exempt** 

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FORM NO. 237 Use previous edition

# Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

### NAVAL WAR COLLEGE NEWPORT, RHODE ISLAND 02840

Executive Registry

OFFICE OF THE PRESIDENT

2 5 JAN 1972



Honorable Richard Helms Director Central Intelligence Agency Washington, D.C. 20505

Dear Mr. Helms:

The Naval War College is presently engaged in selecting members of the civilian faculty for the next year which raises the question of CIA representation on the War College staff.

In correspondence with you last year my predecessor,
Vice Admiral Colbert, proposed that a student in this year's
course at the Naval War College,

as a possible relief for the incumbent Agency consultant,

At that time you indicated that the
decision was to be deferred to a later date.

performance while a student in the College of Naval Warfare
indicates that he would be a quite acceptable replacement for
should that be the desire of the Agency.

Continues to perform his several duties in an
outstanding manner. He has proven to be a most effective

outstanding manner. He has proven to be a most effective representative of the Agency and its interests, and is one of the most active members of our faculty. This year, for example, among other duties, he is conducting three research seminars dealing with various aspects of intelligence and national security in addition to his functions as intelligence consultant and advisor. He has proven to be a competent teacher having excellent rapport with his students. He has indicated his willingness to remain here for another year, should that course meet with your approval or the Agency's plans.

I would like to see \_\_\_\_\_\_ continue in his present assignment for another year. His contributions are of particular value at a time when an understanding of the national intelligence effort is increasingly important to military officers. However, as I have indicated, either is an acceptable candidate.

For your information, I am enclosing the official summary of his duties, although in the case of the incumbent his contributions extend far beyond those listed. If you find it convenient to extend his tour, I would expect to continue to draw fully on his broad experience and expertise, both in the intelligence field and in that of Soviet affairs.

Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1

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# Approved For Release 2003/02/27: CIA-RDP84-00780R005000050003-1

Whatever your decision, please be assured that we welcome the presence of a CIA representative on our staff and look forward to continuing this most valuable relationship.

Sincerely and respectfully,

B.J. SEMMES, JR.

Vice Admiral, U.S. Navy

Enclosure

Approved For Release 2003/02/27 : CIA-RDP84-00780R005000050003-1

#### CIA CONSULTANT & FACULTY ADVISOR

Provides professional advice and guidance to the President,

Naval War College, the faculty and staff, and the students, in matters

pertaining to the CIA and the national intelligence effort. Assists

the faculties of the resident schools in curricula planning and

development; conducts Winter Term Research Seminars and/or Spring

Term Elective Seminars as arranged. Acts as faculty advisor to

group research projects and individual research efforts in his

area of expertise. Acts as an intelligence consultant to staff

and faculty. Recommends guest speakers from CIA. Acts as liaison

between the Naval War College and the CIA.

	ROUTING	AND RECO	RD SHEET	
SUBJECT: (Optional)			-	
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TO: (Officer designation, room number, and building)	DATE  RECEIVED FOR	OFFICER'S INITIALS		ent to show from
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